

MACY'S, INC.

Consolidated Statements of Operations (Unaudited) (All amounts in millions except percentages and per share figures)

	52 Weeks Ended January 30, 2021		52 Weeks Ended February 1, 2020	
	\$	% to Net sales	\$	% to Net sales
Net sales	\$ 17,346		\$ 24,560	
Credit card revenues, net	751	4.3%	771	3.1%
Cost of sales	(12,286)	(70.8%)	(15,171)	(61.8%)
Selling, general and administrative expenses	(6,767)	(39.0%)	(8,998)	(36.6%)
Gains on sale of real estate	60	0.3%	162	0.6%
Restructuring, impairment, store closings and other costs	(3,579)	(20.6%)	(354)	(1.4%)
Operating income (loss)	(4,475)	(25.8%)	970	3.9%
Benefit plan income, net	54		31	
Settlement charges	(84)		(58)	
Interest expense, net	(280)		(185)	
Financing costs	(5)		—	
Losses on early retirement of debt	—		(30)	
Income (loss) before income taxes	(4,790)		728	
Federal, state and local income tax benefit (expense)	846		(164)	
Net income (loss)	\$ (3,944)		\$ 564	
Basic earnings (loss) per share	\$ (12.68)		\$ 1.82	
Diluted earnings (loss) per share	\$ (12.68)		\$ 1.81	
Average common shares:				
Basic	311.1		309.7	
Diluted	311.1		311.4	
End of period common shares outstanding	310.5		309.0	
Supplemental Financial Measures:				
Gross Margin	\$ 5,060	29.2%	\$ 9,389	38.2%
Depreciation and amortization expense	\$ 959		\$ 981	